

MINUTES

MEETING OF THE BOARD OF DIRECTORS

METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY

March 7, 2011

The Board of Directors of the Metropolitan Atlanta Rapid Transit Authority held a meeting on March 7, 2011 at 1:41 p.m. in the Board Room on the 6th Floor of the MARTA Headquarters Building, 2424 Piedmont Road, Atlanta, Georgia.

Board Members Present

Juanita Jones Abernathy
Robert L. Ashe III
Harold Buckley, Sr.
Wendy Butler
Frederick L. Daniels, Jr.
Jim Durrett
Roderick E. Edmond
Noni Ellison-Southall
Barbara Babbit Kaufman
Jannine Miller
Adam Orkin
Vance C. Smith, Jr.

MARTA officials in attendance were: General Manager/CEO Beverly A. Scott; Deputy General Manager Dwight Ferrell; Chief, Business Support Services and Administration Theodore Basta, Jr.; AGMs Davis Allen, Deborah Dawson, Wanda Dunham, Ben Graham, Cheryl King, Rich Krisak, Lavoise Magee (Acting), Ryland McClendon, Elizabeth O'Neill, Gary Pritchett, B.K. Trivedi (Acting) and Tim White (Acting); Sr. Director Johnny Dunning, Jr.; Directors Rich Boullain (Acting), Anton Bryant, Lisa DeGrace, Reginald Diamond, Donna Jennings, Connie Krisak and Carol Smith; Managers Cara Hodgson and Marvin Toliver; Executive Administrator MARTA Board of Directors Kellee Mobley; Finance Administrative Analyst Tracy Kincaid; Executive Administrator Renee Willis; Office Administrator II Tracie Roberson. Others in attendance Michael Allen, Doris Bull, Anthony Pines, Srinath Remala, Derrick Terry and Toni Thornton.

Also in attendance was Charles Pursley, Jr. of Pursley, Lowery & Meeks; Matt Pollack of MATC; Robert Krone of Sierra Club; David Emory and Carolyn White of ARC; Ashley Robbins of Central Atlanta Progress; Michelli Rivera of Georgia Capitol Associates; Gloria Leonard, Clara Axam, Michael Walls, Keith Adams, Michael Tyler, Steve Stancil, Walter L. Kimbrough-former MARTA Board Members; Dave Williams of Metro Atlanta Chamber.

Presentations

Chairman Jim Durrett, the MARTA Board of Directors and General Manager/CEO Dr. Beverly A. Scott presented commendations to outgoing members that rotated off the MARTA Board as of December 31, 2010. The members were thanked for their outstanding service, standards of excellence and unfailing commitment during the years of their dedicated service to MARTA and the community:

- Keith E. Adams, DeKalb January 1, 2008 - December 31, 2010
- Clara H. Axam, City of Atlanta June 1, 2004 – December 31, 2010
- Bart L. Graham, Ex-Officio July 1, 2003 – December 31, 2010
- Walter L. Kimbrough, Fulton January 1, 2003 – December 31, 2010
- Gloria Leonard, City of Atlanta January 1, 2003 – December 31, 2010
- Bruce E. LeVell, Gwinnett July 19, 2005 – December 31, 2010
- JoAnn Godfrey McClinton, DeKalb January 1, 2007 – December 31, 2010
- Steve Stancil, Ex-Officio October 1, 2003 – December 31, 2010
- Michael W. Tyler, Fulton May 2, 2007 – December 31, 2010
- Michael Walls, City of Atlanta January 1, 2003 – December 31, 2010

Public Comment

No comments were made.

Minutes of the February 14, 2011 Meeting of the MARTA Board of Directors and the February 14, 2011 Executive Session of the MARTA Board of Directors

On motion by Mr. Buckley seconded by Mr. Daniels, the minutes were approved by a vote of 10 to 0, with 12* members present.

*Ms. Miller is a non-voting member.
Mrs. Abernathy abstained.

Operations Committee Report

Mrs. Kaufman reported that the Operations Committee met on February 21, 2011 and approved the following resolutions:

- a. Resolution Authorizing Award of a Contract for the Procurement of 2011 Ford Crown Victoria Vehicles for Police Services, Contract Proposal Number B22318

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b. Resolution Authorizing the Award of a Sole Source Contract With Alstom Signaling, Inc. for the Procurement of Audio Frequency Track Circuit Modules, Request for Price Proposal Number {20169

c. Resolution Authorizing the Solicitation of Qualifications for the Atlanta Streetcar Project Design Build Contract

On motion by Mrs. Kaufman seconded by Mr. Buckley, the resolutions were approved by a vote of 10 to 0, with 12* members present. A copy of the resolutions, **AS APPROVED, ARE ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

*Ms. Miller is a non-voting member.
Mrs. Abernathy abstained.

The Committee received the following DEO Report:

- a) DEO Report – Resolution Authorizing Award of a Sole Source Contract With Alstom Signaling, Inc. for the Procurement of Audio Frequency Track Circuit Modules, Request for Price Proposal Number P20169

The Committee received the following briefing:

- a) Atlanta Streetcar Status Update and Future Actions

Customer Development Committee Report

Mrs. Kaufman reported that the Customer Development Committee met on February 21, 2011 and was briefed as follows:

- a) Bus Shelter Update
- b) Customer Service KPIs
- c) Transit Service Restoration

Planning & Development Committee Report

Mr. Daniels reported that the Planning & Development Committee met on February 28, 2011 and approved the following resolution:

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- a. Resolution Authorizing the Service Modifications for the April 23, 2011 Mark-Up on Routes 13, 21, 42, 56, 120, 121, 125, 126 and 189

On motion by Mr. Daniels seconded by Mr. Buckley, the resolution was approved by a vote of 10 to 0, with 12* members present. A copy of the resolution, **AS APPROVED, IS ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

*Ms. Miller is a non-voting member.

Mrs. Abernathy abstained.

The Committee received a briefing as follows:

- a) Service Planning Approach for FY 2012 Service Plan

Business Management Committee Report

Mr. Daniels reported that the Business Management Committee met on February 28, 2011 and approved the following resolutions:

- a. Resolution Authorizing the General Manager/CEO to Execute an Intergovernmental Agreement for the Atlanta Streetcar Project
- b. Resolution Authorizing Award of Multiple Contracts for the Procurement of Authority Wide Uniforms, Contract Proposal Number B22231
- c. Resolution Authorizing the Execution and Receipt of a Clean Fuels Bus Program Grant From the Federal Transit Administration
- d. Resolution Authorizing the Placement of Excess Workers' Compensation Insurance Policy for a Period of One Year
- e. Resolution Authorizing Award of a Contract for Track Renovation Phase III – Running Rail and Switch Tie Replacement, Contract Proposal Number CP B12221

On motion by Mr. Daniels seconded by Mrs. Kaufman, the resolutions were approved by a vote of 10 to 0, with 12* members present. A copy of the resolutions, **AS APPROVED, ARE ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

*Ms. Miller is a non-voting member.

Mrs. Abernathy abstained.

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The Committee received the following DEO Reports:

- a) DEO Report - Resolution Authorizing Award of Multiple Contracts for the Procurement of Authority Wide Uniforms, Contract Proposal Number B22231
- b) DEO Report - Resolution Authorizing Award of a Contract for Track Renovation Phase III – Running Rail and Switch Tie Replacement, Contract Proposal Number BP B12221

Adjournment

The meeting of the MARTA Board of Directors adjourned at 1:58 p.m.

MINUTES

SPECIAL MEETING OF THE BOARD OF DIRECTORS

METROPOLITAN ATLANTA RAPID TRANSIT AUTHORITY

March 28, 2011

The Board of Directors of the Metropolitan Atlanta Rapid Transit Authority held a Special meeting on March 28, 2011 at 12:56 p.m. in the Board Room on the 6th Floor of the MARTA Headquarters Building, 2424 Piedmont Road, Atlanta, Georgia.

Board Members Present

Juanita Jones Abernathy
Robert L. Ashe III
Harold Buckley, Sr.
Wendy Butler
Frederick L. Daniels, Jr.
Jim Durrett
Roderick E. Edmond
Noni Ellison-Southall
Barbara Babbit Kaufman
Jannine Miller
Adam D. Orkin

MARTA officials in attendance were: General Manager/CEO Beverly A. Scott; AGMs Davis Allen, Deborah Dawson, Wanda Dunham, Ben Graham, Georgetta Gregory, Mary Ann Jackson, Jonnie Keith, Cheryl King, Ryland McClendon, Elizabeth O'Neill and Gary Pritchett; Sr. Director Johnny Dunning, Jr.; Directors Reginald Diamond, Lyle Harris and Carol Smith; Managers Cara Hodgson, Marvin Toliver and Donald Williams; Sr. Executive Administrator to the MARTA Board of Directors Kellee Mobley; Finance Administrative Analyst Tracy Kincaid; Sr. Executive Administrator Tyra Wiltz; Executive Administrator Renee Willis. Others in attendance Frederick Askew, Sheldon Prescott, Srinath Remala, Toni Thornton and Jason Ward.

Also in attendance was Matt Pollack of MATC; Shean Atkins and Barney Simms of Atlanta Housing Authority; Dan Eller-General Counsel; Mike Plant of the Atlanta Braves; David L. Bennett-Mayor's Office; Reginald McKie and Darryl Carver of Fox 5; Devin Fehely of *11Alive*; Darryl Peek-*In the Mix Radio*; Ariel Hart-AJC.

Public Comment

Mr. Simms spoke on behalf of the Cosby Spears Highrise. He asked the MARTA Board to consider alternating Route 99 to provide all-day service to Midtown and North Avenue

stations. Currently, Route 99 only serves Cosby Spears residents beginning at 9:00 am. When residents have appointments at Grady or other healthcare facilities, they are there all day waiting for service (due in part to the lateness of arrival). Additionally, the current service makes it difficult for the residents to get to other appointments, the pharmacy and grocery store. This poses a real hardship. The Atlanta Housing Authority spends \$84,000 a year – a large portion is on MARTA fare media. Alternating service to the Midtown and North Avenue stations throughout the day will render a great service to the 275 residents at Cosby Spears.

* * *

Resolution Authorizing Service Modifications for the June 18, 2011 Mark-Up on Routes 2, 87, 99, 181 and Restoration of the Braves Shuttle Service Effective 2011 Season

Mr. Dunning presented this resolution requesting MARTA Board approval.

- Route 2 – Provides alternating service between North Avenue Station to Edgewood Candler Park and North Avenue/Decatur Stations. This service will be provided all service days during all service periods.
- Route 87 – this route proposes to extend service to North Springs Station on weekdays only. Route 87 will continue to short-turn at Dunwoody Place on the weekend
- Route 99 – this route will be modified to operate via North Avenue terminating at North Avenue Station during non-peak periods, nights and weekends. The route will continue to operate from Georgia State station to Midtown during the peak period.
- Route 181- this route proposes to operate from South Fulton Park & Ride to Fairburn Palmetto along Beverly Ingram Parkway
- The reinstatement of the Braves Service for the 2011 Braves Season

Additionally, staff will investigate concerns expressed during the Public Hearings on the following routes: #27, #89, #151, #189 and #9.

Mrs. Southall asked if the service would be effective as of the 2011 Season.

Mr. Dunning answered yes.

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Mrs. Ellison-Southall offered a friendly amendment to the motion - *MARTA shall operate the Braves Shuttle so long as it is financially feasible to do so. At such time that the Shuttle service becomes a material cost to MARTA, then MARTA shall reevaluate operation of the Shuttle.*

Mr. Daniels accepted the friendly amendment. Dr. Edmond seconded.

Dr. Edmond asked if it is possible to address Mr. Simms concerns during this current mark up.

Mr. Dunning expressed regret, noting that alternating service would impact another route(s); in this case Route 99 during the peak period to Midtown. Staff will need time to reevaluate and take back to the public.

Chairman Durrett asked when the next mark up is scheduled.

Mr. Dunning answered August 2011.

Chairman Durrett asked that staff consider Mr. Simms request along with other requests that came out of the recent Public Hearings.

Mr. Daniels asked communication go out to the Public Hearing attendees letting them know that their concerns are being addressed.

Dr. Scott said MARTA had an unallocated contingency of \$6.2M. All of the funds will not be used this period. She recommended that the remaining amount be carried forward into the FY 12 budgeting to make additional adjustments; specifically, #151, #25, #27 and #99.

Mr. Ashe asked for clarity on the friendly amendment – what it is, what it is suppose to do. He specifically questioned the phrase 'operate the Braves Shuttle until it becomes a material cost'. He asked if this means divergence from the cost projections that has already been presented. What does 'material' mean in terms of the amendment? If it holds in line with the projections given, does that trigger a reassessment of the service provision under the amendment?

Mrs. Ellison-Southall stated as Board members, there is a fiduciary duty to MARTA. The Board has been advised in 2013 there will be a \$7.3M capital cost to replace buses.

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Dr. Scott said thus far, capital will be kept off the table for a 2-year period, but beyond that the Authority will have to deal with the issue of capital replacement – approximately \$500,000 per bus.

Mrs. Ellison-Southall said it would be misleading to the Braves and the public, knowing that we are aware of a \$7M capital cost in 2013. The amendment gives MARTA and the public the wherewithal to come back and reevaluate whether it is feasible to continue to move forward with the Shuttle or if there is some other option.

Chairman Durrett stated it is his understanding that the entire Service Plan is continually reviewed. Any recommendation today is not necessarily in perpetuity; but for the foreseeable future. The Shuttle (April 2011) and the proposed service modification (June 18, 2011) will begin with no expectation that MARTA is locked in for future seasons.

Dr. Edmond said the Board is cognizant that people see the Shuttle as entertainment. He stated that he would like the language to reflect that the Board is aware that the Shuttle is not just recreational, but there are thousands dependent on the Shuttle to get to work.

Chairman Durrett stated that these changes will be made for this season only. As the Board approach the 2012 Braves season, this issue will be revisited.

Mr. Ashe said there was discussion as the Public Hearing and other meetings he attended that workers are concerned with the Shuttle running one hour after game time. One hour is not sufficient time for the workers to make the Shuttle. He offered a friendly amendment to run the Shuttle two hours after game time rather than one hour.

Mrs. Abernathy added that Public Hearing attendees also expressed that they cannot board the Shuttle the hour after the game because of overcrowding, therefore the extra hour is necessary to accommodate workers.

Mr. Daniels asked how many buses would be needed during the extra hour.

Dr. Scott replied it is highly unlikely that all fifteen buses would be needed for the second hour.

Mr. Ashe asked that his amendment is amended to say 'go the extra hour and leave to staff to adjust the number of buses.'

Mr. Ferrell indicated from an operational point of view, every game is not the same – rain, shorter game time, etc. He said there are a host of variables. He asked the Board's

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consideration in leaving the logistics to staff, noting that staff is very cognizant of the cost constraints.

Mr. Ashe withdrew his amendment in light of letting staff determine number of buses.

Chairman Durrett called for a vote on the Resolution as amended by Mrs. Ellison-Southall – i.e., this Braves season as it relates to the Braves Shuttle component of the resolution.

The resolution was approved by a vote of 10 to 0, with 11* members present. A copy of the resolution, **AS APPROVED, IS ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

*Mrs. Miller is a non-voting member.

Resolution Adopting MARTA's List of Projects to be Submitted for Inclusion in the Transportation Investment Act List of 2010

Ms. King presented this resolution requesting Board adoption of MARTA's list of projects to be submitted for inclusion in the Transportation Investment Act of 2010

Mrs. Kaufman motioned to approve. Dr. Edmond seconded.

Mr. Orkin stated that the Atlanta Regional Commission's (ARC) estimated population growth over the next 30 years is 3 million people. When you look at future jobs – the focus is on Buckhead, Midtown and the 400 Corridor; yet there is only a little over \$10M on the list for expansion of the North Line. He asked if there is a way that the number can be aligned to match up with the predicted jobs coming to the metro region.

Ms. King responded that one of the criteria for the projects is they need to be constructed in ten years – part of the problem with the projects mentioned for those areas is they will not necessarily meet that criteria. Regarding population estimates; the Census data shows Atlanta-proper losing population. ARC is the official keeper of the projections. There needs to be some conversation with ARC as to how that population gets allocated.

Ms. King suggested in order to move those projects more quickly, there needs to be some coalition-building on the north side in terms of what projects need to move forth and perhaps the "ask" in HB 277 should be for funding for planning and design.

Mr. Orkin stated there would most likely be consensus among the Perimeter CID Board to move towards a Public/Private Partnership (PPP) to support these projects and for

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circulator studies. The Mayors in the North Corridor would like to see something occur. What's driving this is the jobs coming to Atlanta and where the companies are looking to locate. He stated he is not seeing that in the data from ARC.

Mr. Croker said one concern for the North Corridor is the funding of alternative analysis which would enable the corridor to enter into the Federal funding process. To get where the jobs are, you would have to cross the Chattahoochee River. For an investment within ten years, you would have to deal with the Army Corps of Engineers to get clearance to cross the river and this is not realistic given the stage of development of this corridor. This is also a corridor where there is another potential local funding source – GA 400 tolls. You would have to work with the State Road & Tollway Authority and GDOT to determine the availability of tolls on GA 400. This is the only corridor in this region where there is another potential funding source, i.e., the recent bond issue is funding the GRTA Express 400 Series with the toll revenue.

Mr. Orkin said a PPP would work. He asked staff not to look at how long it will take to cross the Chattahoochee, but rather look at the population growth. All studies show population is going up the GA 400 Corridor.

Dr. Scott stated that a placeholder was put in the list for \$10M. The key effort over the next 10-year period is to be able to get solid planning and environmental work and to do some real work on preliminary engineering. Perhaps a proviso (indicating what needs to happen in this area) would be in order and could go with the Resolution. The unconstrained list is due March 30, 2011. DeKalb and Fulton have completed their lists. What we want is sufficient funds that will take it (the north Corridor project) through the planning, environmental and some area of design. She stated there is not enough information to apply a number (a cost for this effort), but we do have enough information for scope, i.e., alternative analysis, environmental and some preliminary engineering.

Mrs. Butler stated that the State Road & Tollway Authority is doing preliminary engineering for the interchange of I-285 up GA 400 at McFarland. That was included in the project list for the extension of tolls. She suggested that MARTA staff work with some of the other agencies to advance the 400 Corridor project.

Mr. Orkin asked the definition of an unconstrained list.

Dr. Scott stated that an unconstrained list must already be in the existing plan or study, (i.e., the Long Range Transportation Plan or the Transportation Improvement Plan). You cannot add projects after the unconstrained list is put together. If it is not on the list that goes to the State Planning Director, it cannot be added later.

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Mr. Orkin stated the Perimeter market is the second largest office market (only behind Midtown) in the Southeastern United States – this is a huge market for perhaps adding a circulation study and plan.

Ms. Miller asked if there is a projected time or date when the cost refinements will be complete.

Mr. Crocker noted they are almost complete. The circulators are at \$8M annually. The request would be for 20 years of operating and maintenance funding at \$160M total.

Chairman Durrett called attention to the Project List, under the heading System Expansion – he noted that the North Line is earmarked for Park & Ride lots for future high capacity and future stations when there is fixed guideway. He asked that funding for environmental, alternative analysis and design be added.

Mr. Crocker said those items would be added to the form, description and table.

Mr. Orkin indicated that he looks at transit in two ways:

- Transit dependent – a person needs to get from Point A to Point B and have no other way - it is very important to provide that service
- Market driven – how can we help people stay out of their cars? Where within the market would we like to continue with heavy rail, bus rapid transit or circulator?

Looking at Midtown, Buckhead, Perimeter - you see \$10.2M, which will not go very far for the 400 line. But looking at other lines and areas there is a great deal more that has been set aside. He noted there is a large discrepancy.

Ms. King stated that expansion projects include capital as well as operating costs. The North Line is capital costs only.

Mr. Crocker stated that Buford Highway is one of the most productive routes within the existing system. It is one of the more expensive because it will require an 'exclusive lane' for efficient transit operations. Perimeter, Buckhead and Midtown already have rail service. The State of Good Repair projects will greatly help these areas. The North Line project effort has not yet led up to where we are able to put those projects out there.

Mrs. Kaufman motioned for an amendment to add an alternative analysis and environmental study in order to design fixed guideway in the northern corridor. Mrs. Butler seconded. The resolution was approved by a vote of 8 to 0, with 9* members

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present. A copy of the resolution, **AS APPROVED, IS ATTACHED TO AND MADE PART OF THE OFFICIAL RECORD COPY OF THESE MINUTES.**

*Mrs. Miller is a non-voting member.

Adjournment

The Special meeting of the MARTA Board of Directors adjourned at 1:50 p.m.